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Source of Funding: European Union

Budget: EUR 6,288,000

Location: Republic of Kazakhstan

Contractor: GDSI Limited (Ireland)
in consortium with ECORYS (Nederland BV)
GOPA Consultants (Germany)
Shannon Development (Ireland)
Research Institute of Regional Development (Kazakhstan)

About the Republic of Kazakhstan

- 2.72 mln km²
- 16.7 mln
- Astana
The European Union is a group of countries that share their efforts, ideas and resources to help achieve peace and prosperity in Europe – and beyond.

- 27 Member States
- over 500 mln Combined population
- 23 Official languages
- 25.8% Percentage of global GDP
As a global trade player
- Union of 27 countries, over 500 million people
- Key player in international trade
- Biggest exporter and importer of goods and services
- 20% share in world's imports and exports, 25% of world GDP

External aid
- World's biggest aid donor
- Brings stability and prosperity to many countries
- Promotes trade to drive development
- Over 60% of exports from countries – recipients of the EU aid go to the European Union

Environmental guardian
- EU achievements in areas such as recycling, acid rain and industrial emissions
- EU leads in fight against climate change
The European Union and the Republic of Kazakhstan

The 20th anniversary of the establishment of diplomatic relations

- The Delegation of the European Union to Kazakhstan since 1994
- The Partnership and Cooperation Agreement came in force in 1999
- Kazakhstan is priority country within the European Union and Central Asia: Strategy for a new partnership
- About 50% of Kazakhstan’s export is directed to the EU
- Number one foreign investor to Kazakhstan’s economy

<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
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<tr>
<td>1994</td>
<td>Establishment of EU Delegation in Kazakhstan</td>
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<td>1999</td>
<td>Partnership Cooperation Agreement</td>
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<td>2003</td>
<td>Nuclear Agreement</td>
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<td>2004</td>
<td>Nuclear Agreement</td>
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<td>2006</td>
<td>Joint statement of José Manuel Barroso and Nursultan Nazarbaev, Brussels</td>
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<td>2007</td>
<td>EU – Central Asia Strategy / Textile and Steel Agreements</td>
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<td>2008</td>
<td>MoU transport / Path to Europe (Kazakhstan)</td>
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<td>2009</td>
<td>Agreement to update current Partnership Cooperation Agreement</td>
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<td>2010</td>
<td>Official visit of President Nazarbaev to the European Union</td>
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<tr>
<td>2013</td>
<td>Official visit of José Manuel Barroso to Kazakhstan</td>
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KAZAKHSTAN REGIONAL DEVELOPMENT PROJECT

Overall Approach to Project Implementation

GOAL: to contribute to a more equitable regional development and to increase living standards in the regions of Kazakhstan

Component 1
- Institutional Framework for Regional Development Institutions and Policies

Component 2
- Capacity to Plan, Implement, Monitor and Evaluate Oblast Development Strategies

Component 3
- Delivery of Public Services by One-Stop Shops

Component 4
- Qualification System for Local Development Actors

1. Strategies, legislation, regulations and action plans for regional development
2. Performance assessment of public bodies
3. Support to Centre for Regional and Sociological Research
4. Support to Accounts Committees

1. Strategies for OSSs
2. Capacity building for OSSs
3. Modern technologies for service delivery
4. Access to OSSs in rural areas
5. Spill-over benefits to non-pilot oblasts

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February 2013 – February 2017

KAZAKHSTAN REGIONAL DEVELOPMENT PROJECT

Implementation Period and Pilot Regions

**Pilot region #1**

- **Mangystau oblast**
  - 165.6 thousand km²
  - 545.7 thousand
  - Aktau

**Pilot region #2**

- **Kyzylorda oblast**
  - 226 thousand km²
  - 712.9 thousand
  - Kyzylorda

**Pilot region #3**

- **Eastern Kazakhstan oblast**
  - 283.3 thousand km²
  - 1396.7 thousand
  - Oskemen

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LEGISLATIVE AND INSTITUTIONAL FRAMEWORK FOR REGIONAL DEVELOPMENT

**Expected results:** The institutional framework for local development institutions and policies is improved.

**Action Area 1**
Strategies, legislation, regulations and action plans regarding local development and local governance are adopted/streamlined

**Action Area 2**
Local government monitoring and performance assessment systems are operational and tested in the pilot regions; consolidated information on local government's performance is available at the level of the central government

**Action Area 3**
Institutional capacities of the Centre for Regional Policy for advising regional development policy makers on problem analysis, strategy development, budgeting, implementation and monitoring/evaluation are enhanced

**Action Area 4**
Accounts committees at oblast level are strengthened

**Counterparts:** Ministry of Regional Development, Ministry for Transportation and Communication, Office of the Prime-Minister, Presidential Administration, Economic Research Institute: Centre for Regional Policy, Centre for Performance Assessment; pilot oblasts’ akimats and maslikhats’ accounts committees.
Component 2. Capacities related to Development Strategies

**IMPROVED PUBLIC POLICIES AND ITS MANAGEMENT IN THE PILOT OBLASTS**

**Expected results:** The capacities of pilot oblasts to plan, budget, implement and monitor oblast development strategies are strengthened.

**Action Area 1**
Pilot oblasts are acquainted with, and use, technologies and policy management modalities aimed at improving local development (e.g. data collection, problem analysis, evidenced-based policy making, monitoring, evaluation)

**Action Area 2**
Voice of citizens and civil society actors to contribute to local development decision making and local public services are enhanced, and feedback/accountability mechanisms are strengthened

**Action Area 3**
Pilot oblasts are provided with short-term expertise upon demand on topics related to specific local development problems, covering social, economic, environmental, public utilities, energy efficiency and local governance issues

**Action Area 4**
Exchange of good ideas and practices among pilot oblasts, and spill-over benefits from pilot oblasts to other oblasts have been achieved

**Counterparts:** Ministry of Regional Development, pilot oblasts’ akimats, NGOs and citizens in pilot oblasts

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Component 3. Public Service Delivery

DELIVERY OF ADMINISTRATIVE SERVICES
BY ONE-STOP SHOPS

Expected results: Delivery of administrative services by One-Stop Shops is improved, with the focus on pilot regions.

Action Area 1
Long term development strategy for OSS is created and detailed master plan for its implementation is adopted and executed. Clear vision among all stakeholders on the future development of OSS is ensured.

Action Area 2
Institutional and individual capacities to ensure regulatory, support and supervisory/monitoring (central level) and management functions (oblast level) for OSS strengthened.

Action Area 3
Modern technology and management tools for improved provision of administrative services through OSS to the population in pilot oblasts developed.

Action Area 4
Access of citizens to OSS in pilot oblasts in particular on lower tier level, improved.

Action Area 5
Spill over benefits to the provision of administrative services through OSSs in non-pilot oblasts achieved.

Counterparts: Ministry for Transportation and Communication, Agency for Civil Service Affairs, One-Stop-Shops, other service providers, citizens
KAZAKHSTAN REGIONAL DEVELOPMENT PROJECT

Component 4. Qualification System for Local Development

STRENGTHENING THE CAPACITIES OF ACTORS INVOLVED IN REGIONAL DEVELOPMENT

**Expected results:** Qualification system for local development actors is strengthened at national and pilot oblast levels.

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**Action Area 1**

*Training systems for local development* and local service delivery (including OSS) is substantially improved, adopted and under implementation

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**Action Area 2**

Capacities of local development actors for *planning, implementing, monitoring* (including public accounting system) of local development policies are strengthened

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**Action Area 3**

Adequate *capacity building systems and mechanisms for local development actors* at pilot oblast level e.g. through Regional Training Centres or other modalities/institutions are developed and functional

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**Counterparts:** Agency for Public Service Affairs, Academy of Public Administration, Regional Training Centers, other training institutions.

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Management Structure of the Project

Project Steering Committee

Invited:
- Administration of the President

Ministry of Regional Development
- Ministry of Transport and Communication
- Agency for Civil Service Affairs
- Academy of Public Administration
- EU Delegation
- Representatives from pilot oblasts’ akimats
- Centre for Regional and Sociological Research (the Economic Research Institute)
- Centre for Performance Assessment (the Economic Research Institute)
- GDSI Consortium

Working Group Regional Policy Framework
- Project Directorate
- Project Structure
- Regional Consultative Committees

Working Group Regional Programmes

Working Group One-Stop-Shops

Working Group Training and Capacity Building

- Project Directorate
- Project Structure
- Regional Consultative Committees

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# Functions of Managements Bodies

## Project Steering Committee
- Oversee the implementation of project activities.
- Provide guidance and direction.
- Endorse project related reports.
- Ensure co-operation with relevant institutions.
- Ensure compliance with technical and regulatory requirements in Kazakhstan.
- Composition: Delegation of European Union, key stakeholders, Project Team, Lead contractor.
- Meetings once in six months.

## Working Groups
- Co-ordinating technical aspect of the project.
- Drive harmonization of technical, legislative and regulatory requirements for each component of the project.
- Implementing project activities according to the Inception Report.
- Quarterly meetings

## Regional Consultative Committees
- Advise on the selection, planning and implementation of development interventions to be elaborated within the project in their regions.
- Contribute/comment on training programmes designed within the project.
- Support the implementation of OSS development measures at local level.
- Regular meetings.
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